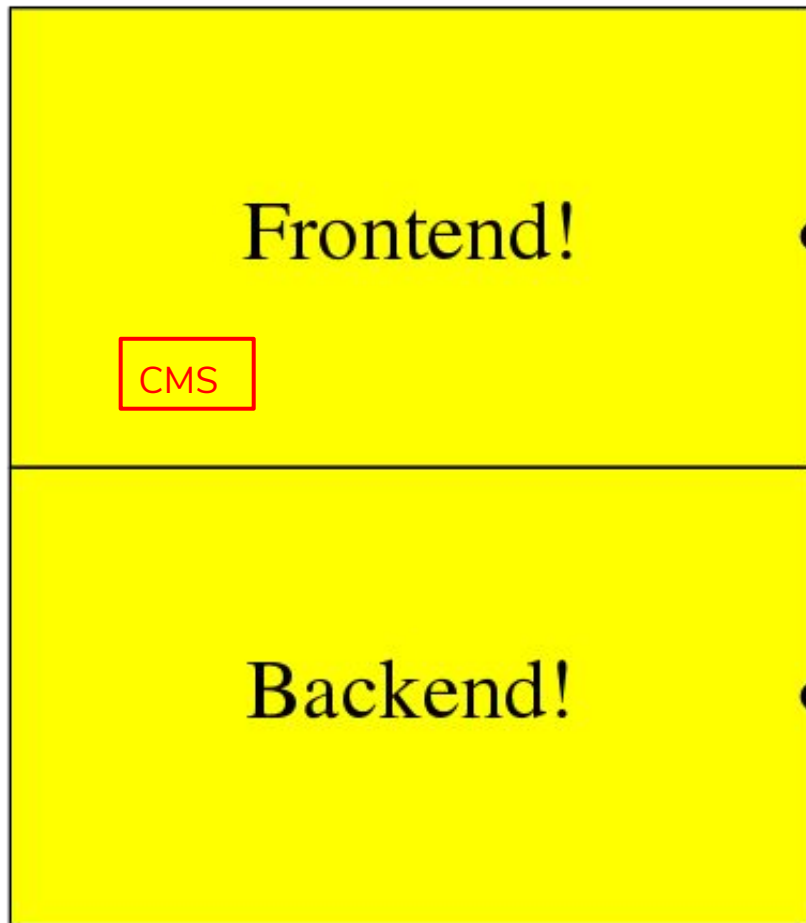


**Have you tried turning  
it off and turning it on  
again?**

**Tanya Reilly  
(@whereistanya)**



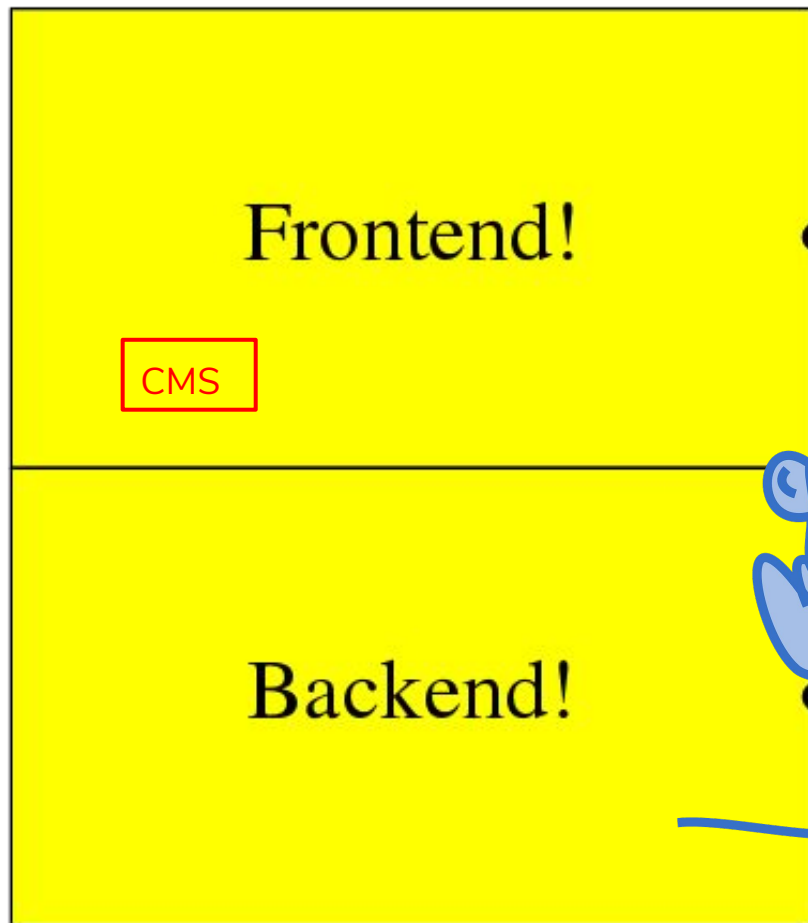
Where are you in the stack?



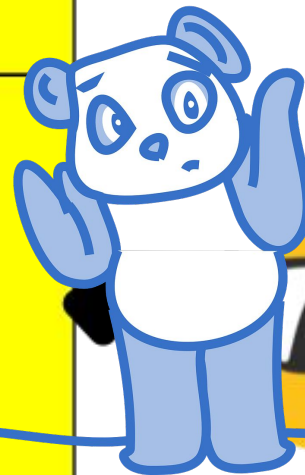
MY SKILLZ  
RESUME



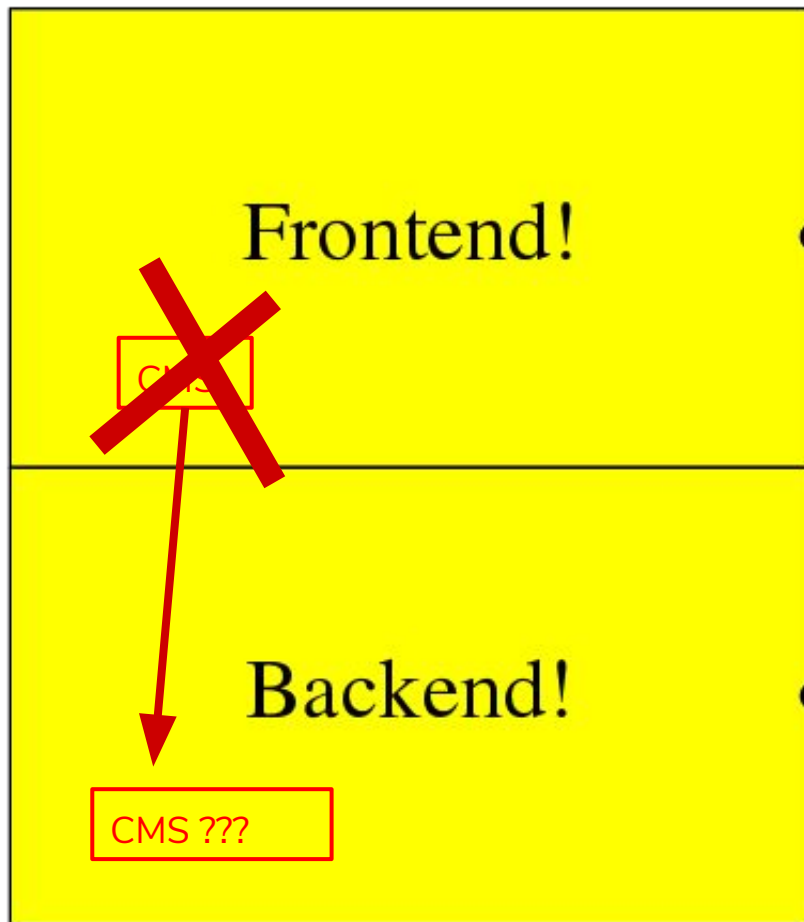
Where are you in the stack?



MY SKILLZ  
RESUME



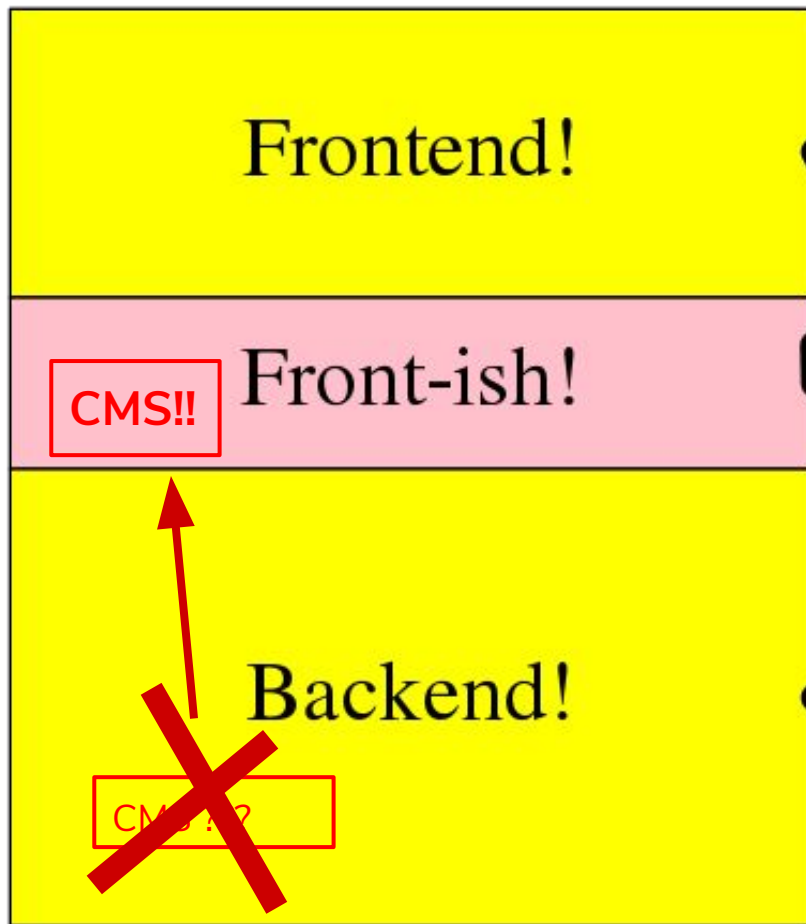
Where are you in the stack?



MY SKILLZ  
RESUME



Where are you in the stack?



MY SKILLZ  
RESUME



What is it?



# Abstractions let us specialise



¬\_(ツ)\_/

Unknowable frontend user things

My users

The ones I know about, anyway

My stuff

The center of the universe!

My dependencies

The ones I know about, anyway

¬\_(ツ)\_/

Unknowable backend infrastructure things



**Zeynep Tufekci** ✓

@zeynep

 Follow



"Huddle around the fire, children. I'll tell you how inter-dependencies in complex coupled systems took it all down. Eat your cockroaches!"

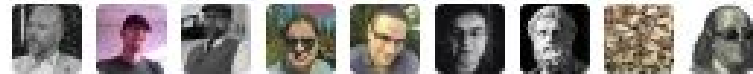


RETWEETS

55

LIKES

101



2:50 PM - 2 Mar 2017





- **fallback plans**
- **dependencies**
- **what can we do?**



# Fallback plans



**Of course! I  
copied it to  
/tmp/  
database.bak**

backups



**If you haven't  
tested your  
backups, you  
don't have  
backups.**



**Take two,  
they're  
small**

the  
identical(ish!)  
failover site



**1. Is it real?**



## 2. Is it up to date?



### Communications

#### Calculators

55. Abacus, 1987  
The abacus was still in regular use in China and Japan at the end of the twentieth century. This is a Japanese abacus, as characterized by the single upper row and the lower four rows of beads.

56. Slide rule, c. 1975  
The slide rule, invented in the 1630s, made use of logarithmic scales to carry out the mathematical operation of multiplication and division, by the addition and subtraction of lengths. They were very widely used in civil engineering, schools, business, an industry until they began to be superseded by electronic pocket calculators in the 1970s.

57. Pocket calculators, 1974-1976  
The first true electronic pocket calculators appeared in the early 1970s. By the end of that decade had become commonplace in schools and the workplace as well in price.

#### Home computers

58. Home computer, 1980

### 3. Is the idea of actually using it kind of terrifying?





**Two sites?  
I've  
forgotten  
how to  
count that  
low**

replicated  
everything



- fallback plans
- dependencies
- what can we do?



sales service

currency converter

payments service

currency converter

sales service

payments service

```
graph TD; A[sales service] --> C[currency converter]; B[payments service] --> C;
```

currency converter

∩\_(ツ)\_∩

Unknowable frontend user things

My users

The ones I know about, anyway

My stuff

The center of the universe!

My dependencies

The ones I know about, anyway

∩\_(ツ)\_∩

Unknowable backend infrastructure things





**Everybody's  
backend is  
someone else's  
frontend**



“

"A service cannot be more available than the intersection of all its critical dependencies."

-- "The Calculus of Service Availability"  
Ben Treynor, Mike Dahlin, Vivek Rau, Betsy Beyer

**Your stack...  
is really  
more of a  
"pile", isn't  
it?**

dependency  
cycles





uh...

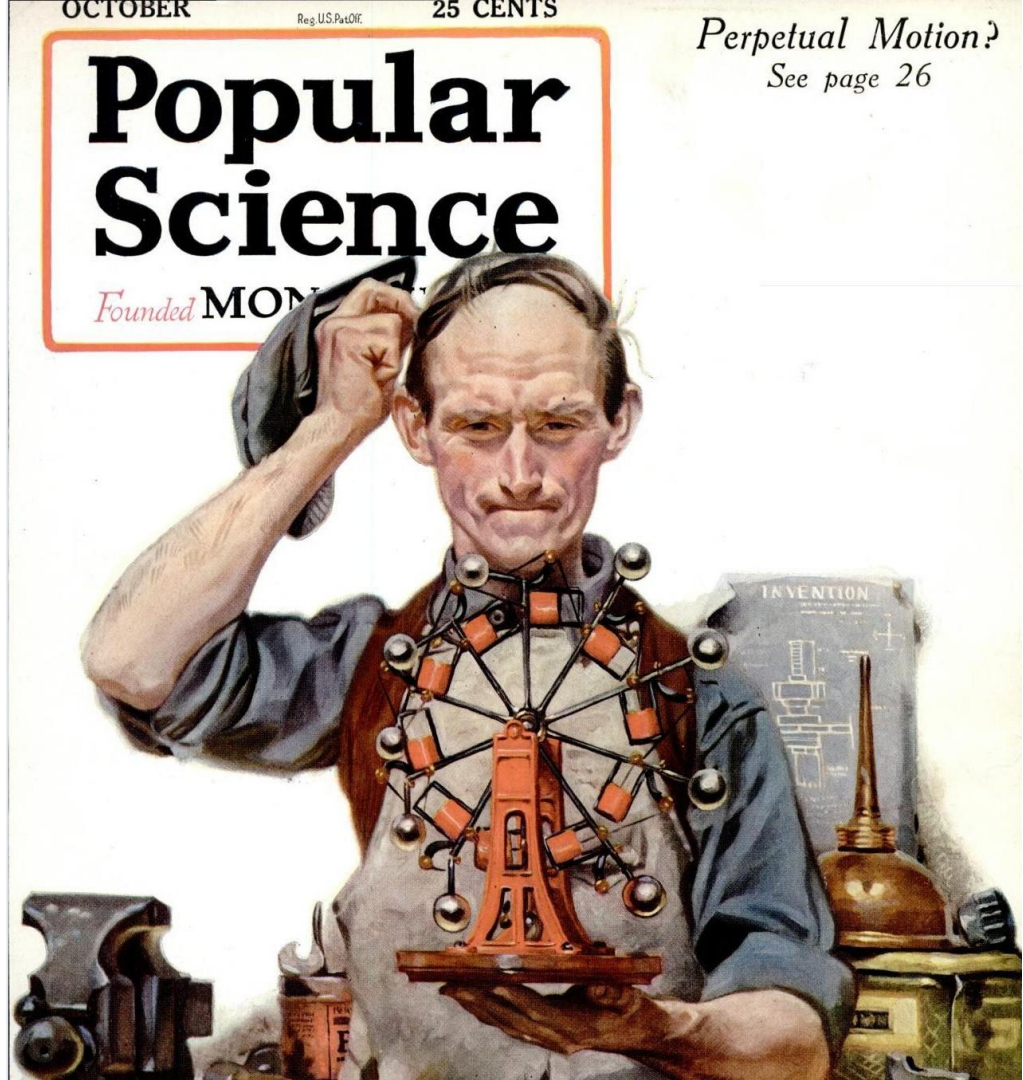
Keyboard error or no keyboard present

Press **F1** to continue, **DEL** to enter **SETUP**

control  
plane cycles

**Why would  
we ever  
restart it?**

machines  
that run  
forever (until  
they don't)



```
root@x1:/# halt  
Connection to x1 closed by  
r
```

```
root@x2:/# halt  
Connection to x2 closed by
```

```
root@x3:/# halt  
Connection to x3 closed by  
remote host.
```

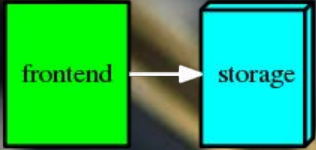
```
root@x10000:/# halt  
Connection to x10000 closed  
by remote host  
$
```

```
root@x10001:/# halt  
Connection to x10001 closed by  
remote host.  
$
```

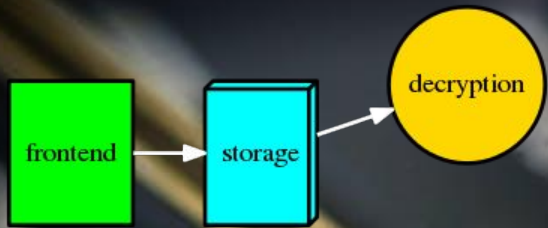
**Global simultaneous reboot (doesn't usually look like this)**



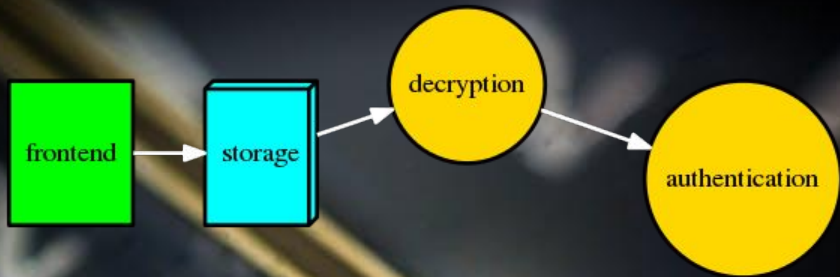
**tick tick tick...**



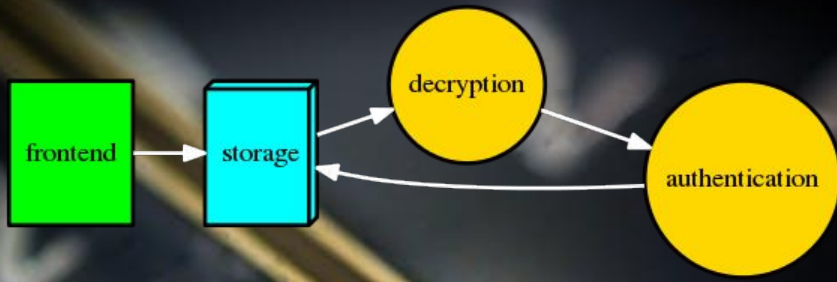
**tick tick tick...**



**tick tick tick...**

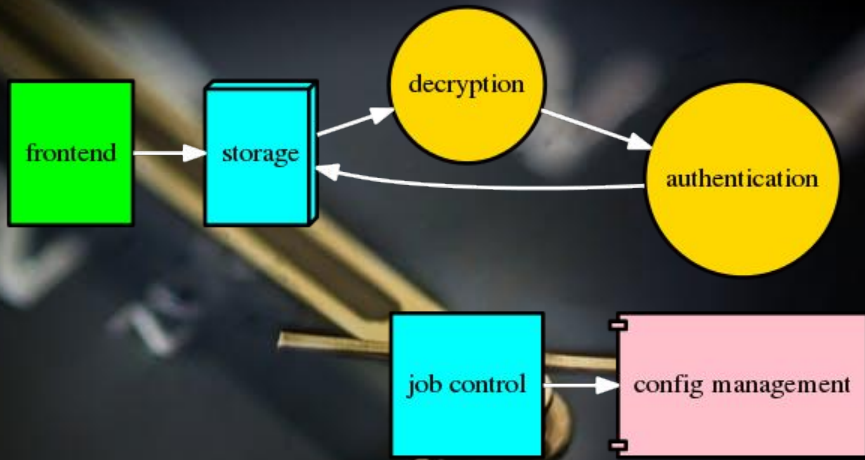


**tick tick tick...**

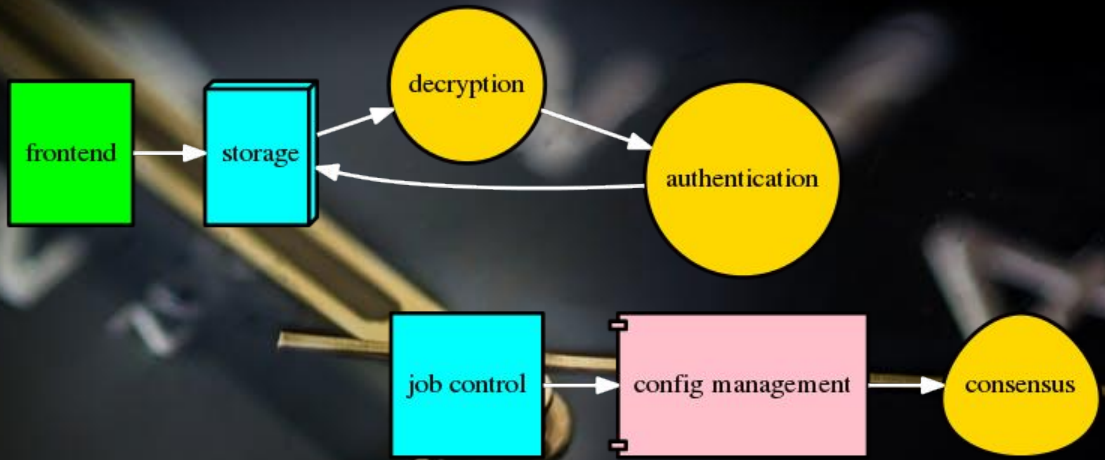


**tick tick tick...**

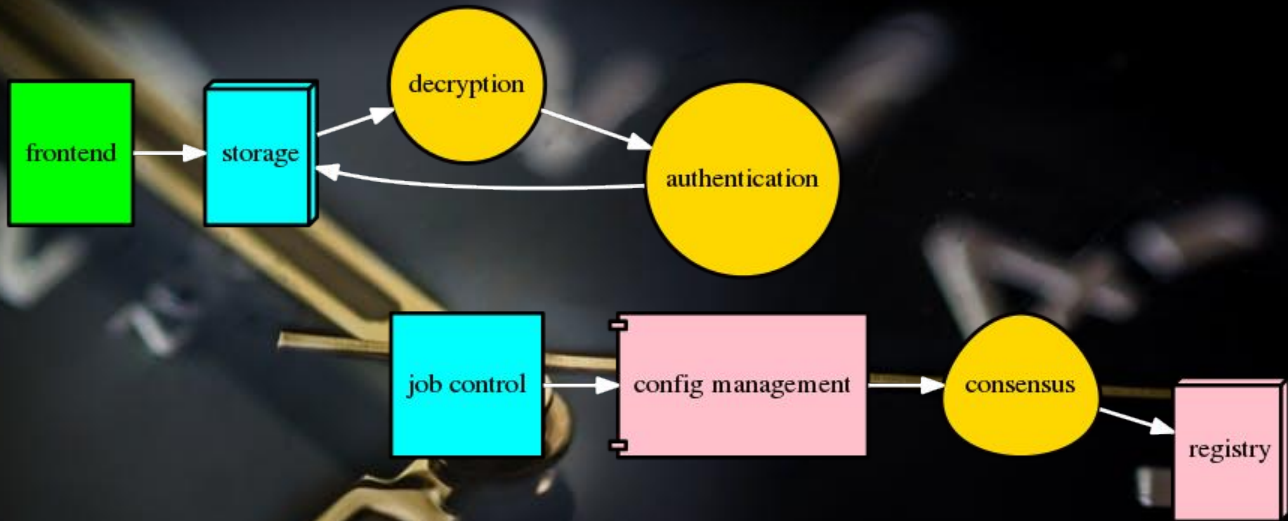




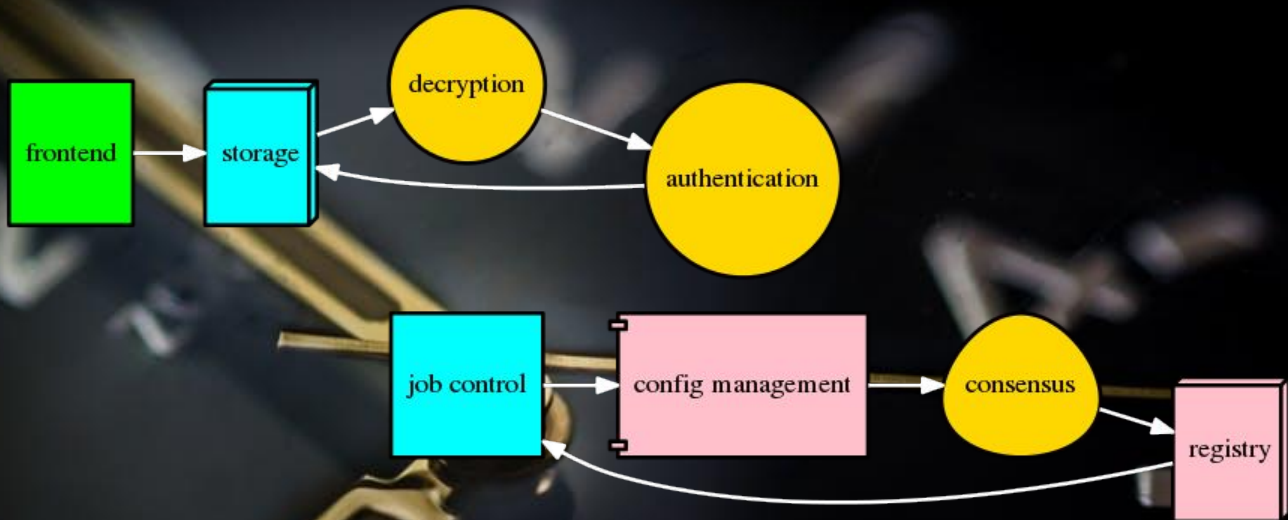
**tick tick tick...**



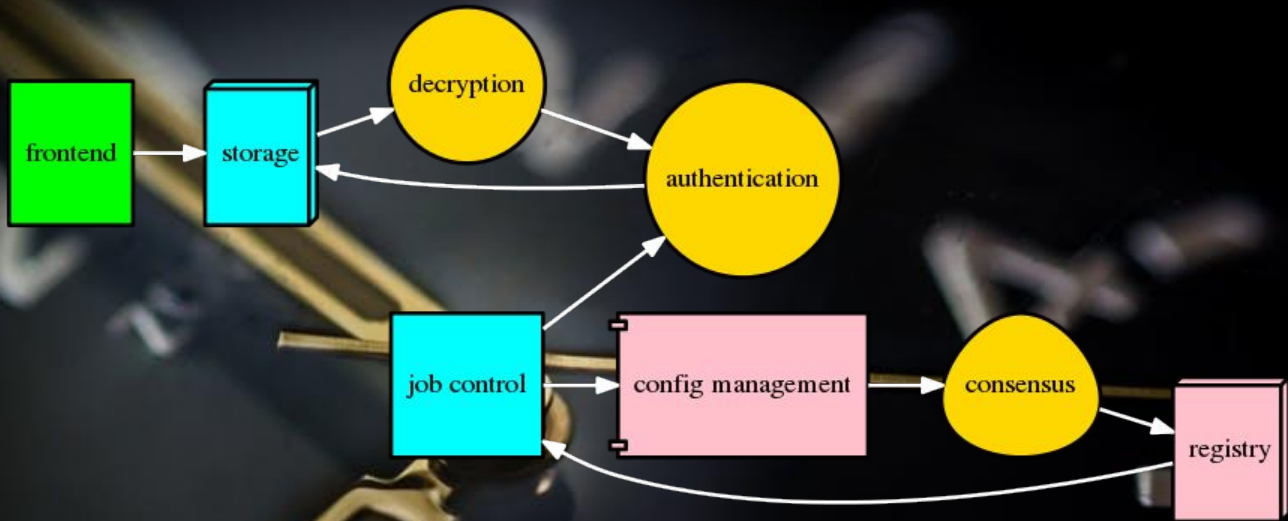
**tick tick tick...**



**tick tick tick...**



**tick tick tick...**



**tick tick tick...**

- **fallback plans**
- **dependencies**
- **what can we do?**



**We're built  
on top of...  
really? Are  
you sure?**

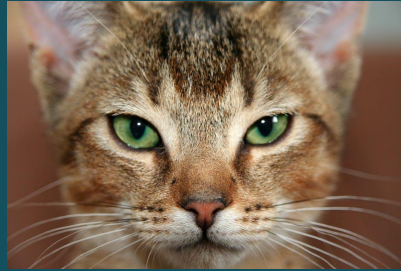
dependency  
discovery



# design docs obscure information

**Original design.** "We keep an in-memory index of the available cats with some metadata about them. The cat chooser uses the information from the user's request to determine the attributes that needs to be fulfilled. It checks the index for cats that match those attributes. It pulls those cats from storage and returns one to the user."

Indexers run at startup and at intervals to update the metadata and make sure we have accurate cat sentiment analysis and geolocation data."





## design docs obscure information

**Original design.** "We keep an in-memory index of the available cats with some metadata about them. The cat chooser uses the information from the user's request to determine the attributes that needs to be fulfilled. It checks the index for cats that match those attributes. It pulls those cats from storage and returns one to the user."

Indexers run at startup and at intervals to update the metadata and make sure we have accurate cat sentiment analysis and geolocation data."

**User story: cat must be a cat.** "Since catness analysis is an expensive operation, we only run the catness analyzer on pictures that have a high likelihood of being served, i.e., those already indexed with geolocation and sentiment data. We'll take the index from the cat chooser and run catness analysis over the cats from that queue."

# lists are better

webservice -> cat\_chooser

cat\_chooser -> cat\_geotagger

cat\_chooser -> cat\_sentiment\_analyzer

cat\_chooser -> catness\_analyzer

cat\_chooser -> storage

catness\_analyzer -> cat\_chooser

catness\_analyzer -> storage

cat\_geotagger -> storage

cat\_sentiment\_analyzer -> storage

# pictures are even better

```
digraph {
```

```
  webservice -> cat_chooser
```

```
  cat_chooser -> cat_geotagger
```

```
  cat_chooser -> cat_sentiment_analyzer
```

```
  cat_chooser -> catness_analyzer
```

```
  cat_chooser -> storage
```

```
  catness_analyzer -> cat_chooser
```

```
  catness_analyzer -> storage
```

```
  cat_geotagger -> storage
```

```
  cat_sentiment_analyzer -> storage
```

```
}
```

# pictures are even better

```
$ /usr/bin/dot -T png -o cats.png cats.dot
```

```
digraph {
```

```
webservice -> cat_chooser
```

```
cat_chooser -> cat_geotagger
```

```
cat_chooser -> cat_sentiment_analyzer
```

```
cat_chooser -> catness_analyzer
```

```
cat_chooser -> storage
```

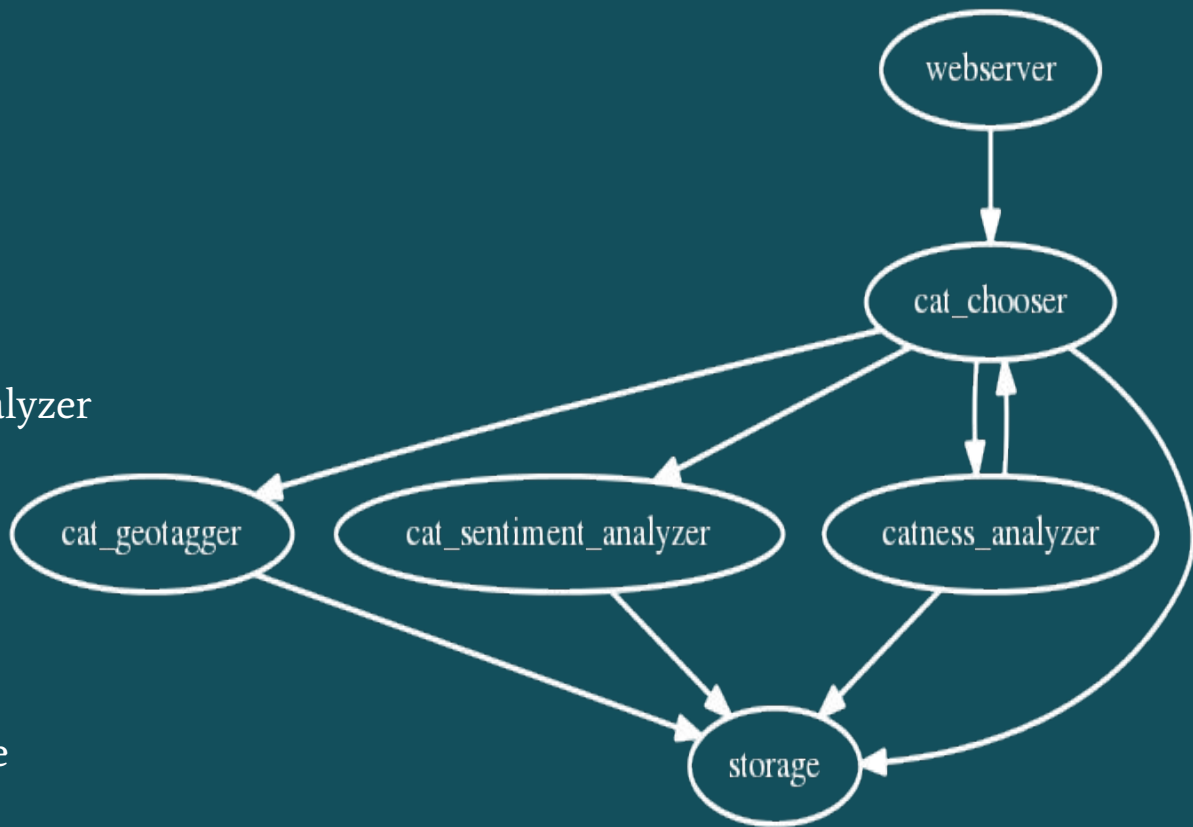
```
catness_analyzer -> cat_chooser
```

```
catness_analyzer -> storage
```

```
cat_geotagger -> storage
```

```
cat_sentiment_analyzer -> storage
```

```
}
```





**But don't put humans in charge of remembering what connects to what**

**This is Site  
Reliability.  
THERE ARE  
RULES.**

dependency  
policies



**Are you on  
the guest  
list?**

policy  
enforcement



# Are you on the guest list?

policy  
enforcement

```
kind: NetworkPolicy
apiVersion: networking.k8s.io/v1
metadata:
  name: access-nginx
spec:
  podSelector:
    matchLabels:
      run: nginx
  ingress:
    - from:
      - podSelector:
          matchLabels:
            access: "true"
```



# Manage your dependencies early



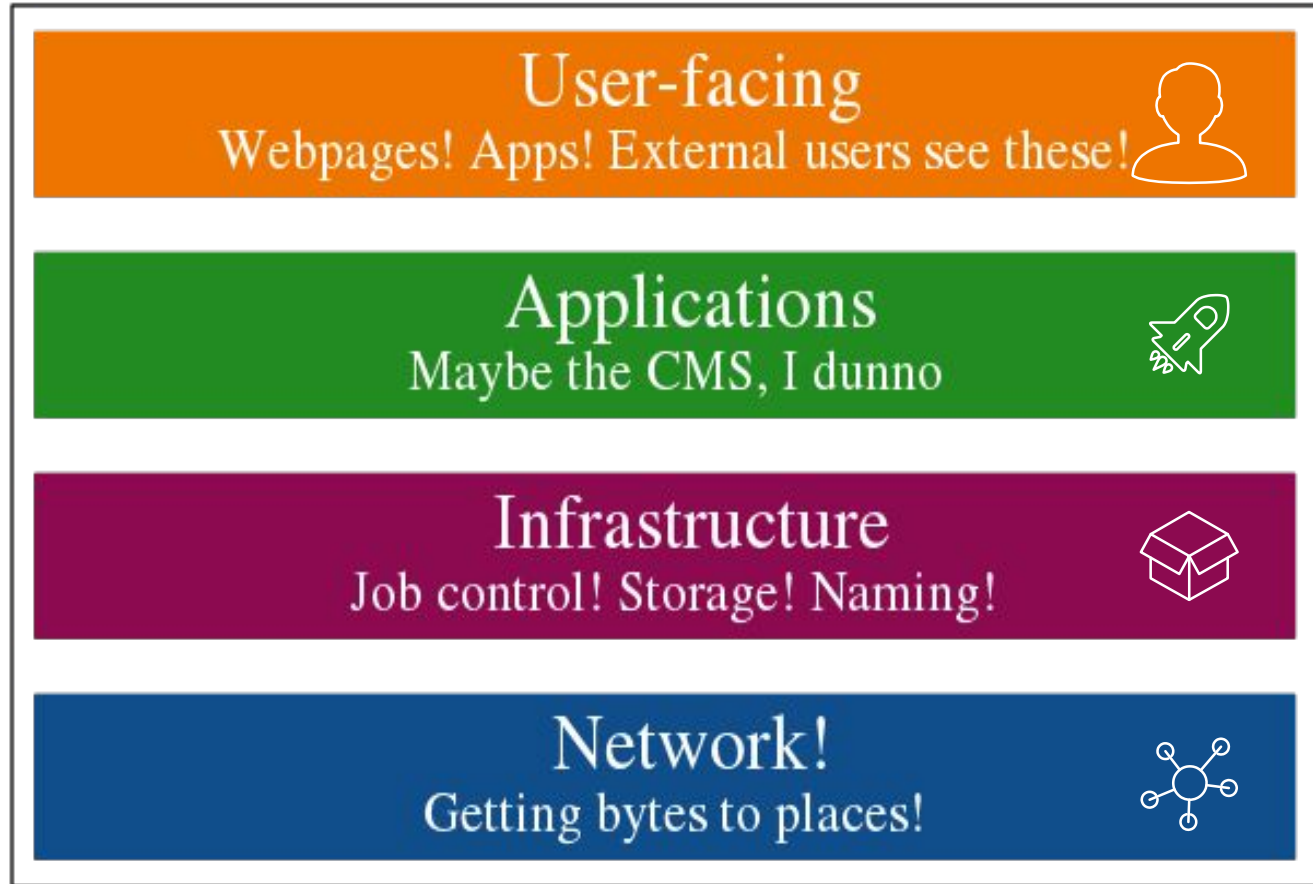
Some sock yarn, Kara, CC BY-ND 2.0



**(It's harder later on)**

# Look, an actual stack!

architecting  
in layers



**soft dependencies**



**The reserve  
parachute  
is always  
packed by  
an expert**

**reliable  
fallback  
plans**



The appearance of U.S. Department of Defense (DoD) visual information does not imply or constitute DoD endorsement.

**Really, try  
turning it  
off and  
turning it on  
again**

testing



**in conclusion...**

- ❑ small fallback plans
- ❑ test everything
- ❑ manage dependencies
- ❑ architect in layers



# fallback plans:

# small, simple, solid



- ❑ small fallback plans
- ❑ **test everything**
- ❑ manage dependencies
- ❑ architect in layers



# if it's not tested, assume it doesn't work





- ❑ small fallback plans
- ❑ test everything
- ❑ **manage dependencies**
- ❑ architect in layers



**manage your  
dependencies  
before you  
need to**



- ❑ small fallback plans
- ❑ test everything
- ❑ manage dependencies
- ❑ architect in layers



dependencies  
go down  
the stack





**hope is not a strategy**

**@whereistanya**

<https://github.com/whereistanya/graphviz/>

Presentation template by  
[slidescarnival.com](http://slidescarnival.com)